

Changing needs, evolving roles: Academic libraries today

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20 July 2011



Outline

- “In the flow” and “the power of pull”
- Some trends
 - Environment
 - Content
- Different needs, different responses
 - Students
 - Faculty
 - Administrators
- Academic library futures?

“In the flow” and the
“power of pull”

“In the flow” and “the power of pull”

Before:

Expect workflows to be built around our service.

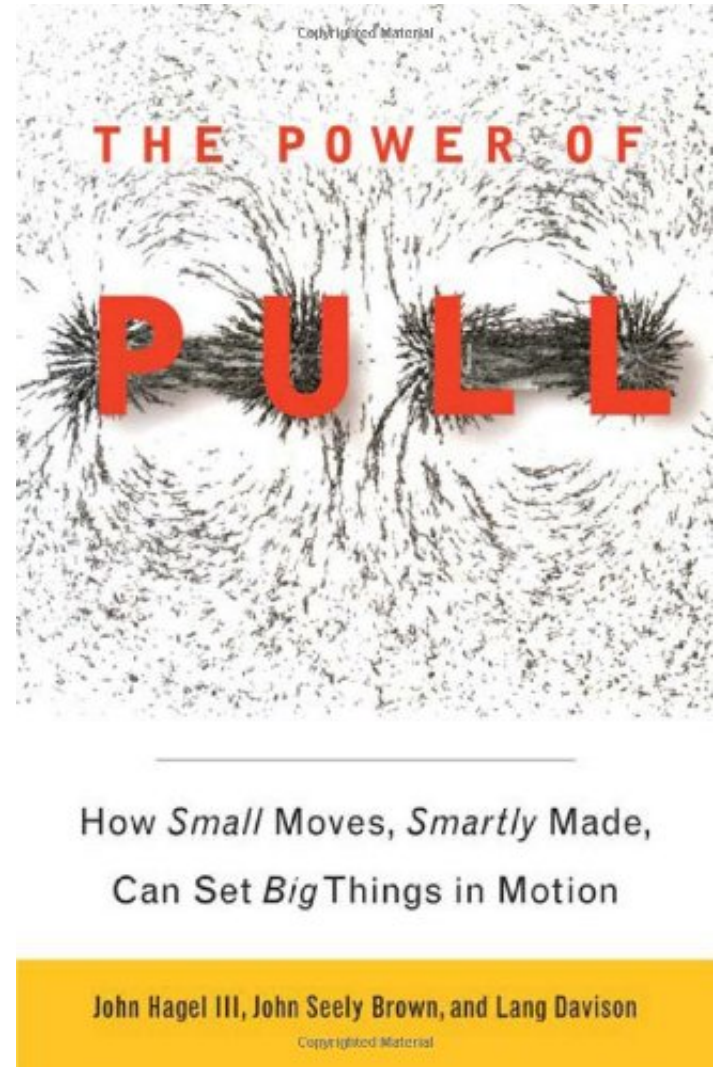
Now:

Build our services around work**flows**.

The Power of pull

Access: the ability to find people and resources when they are needed. Increasingly at the network level.

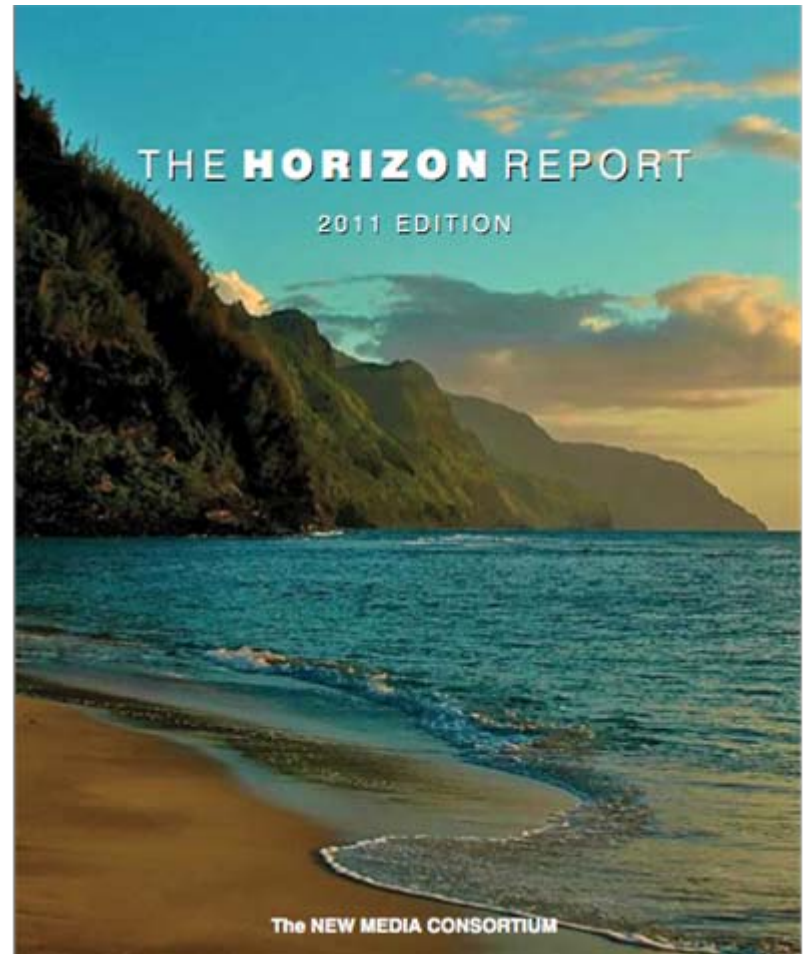
Attract: valuable and relevant people and resources to you: Social networking, conferences, and the ability to be open to and develop relationships through serendipitous encounter.



Some trends

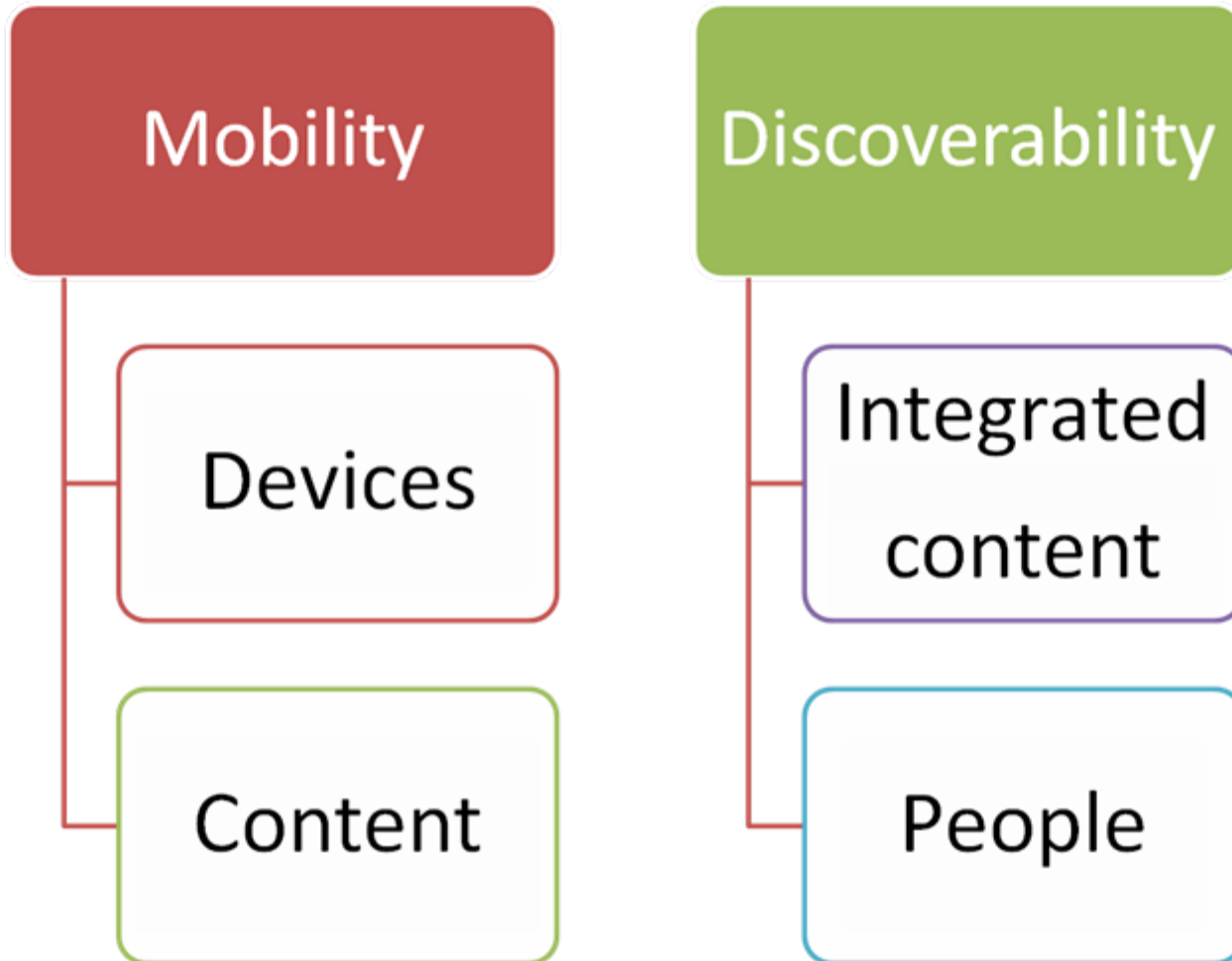
Environment trends

- **Abundance of resources and relationships** challenges the role of educators.
- Work, learn, and study **whenever and wherever** they want.
- **Collaborative** work.
- **Cloud based.**

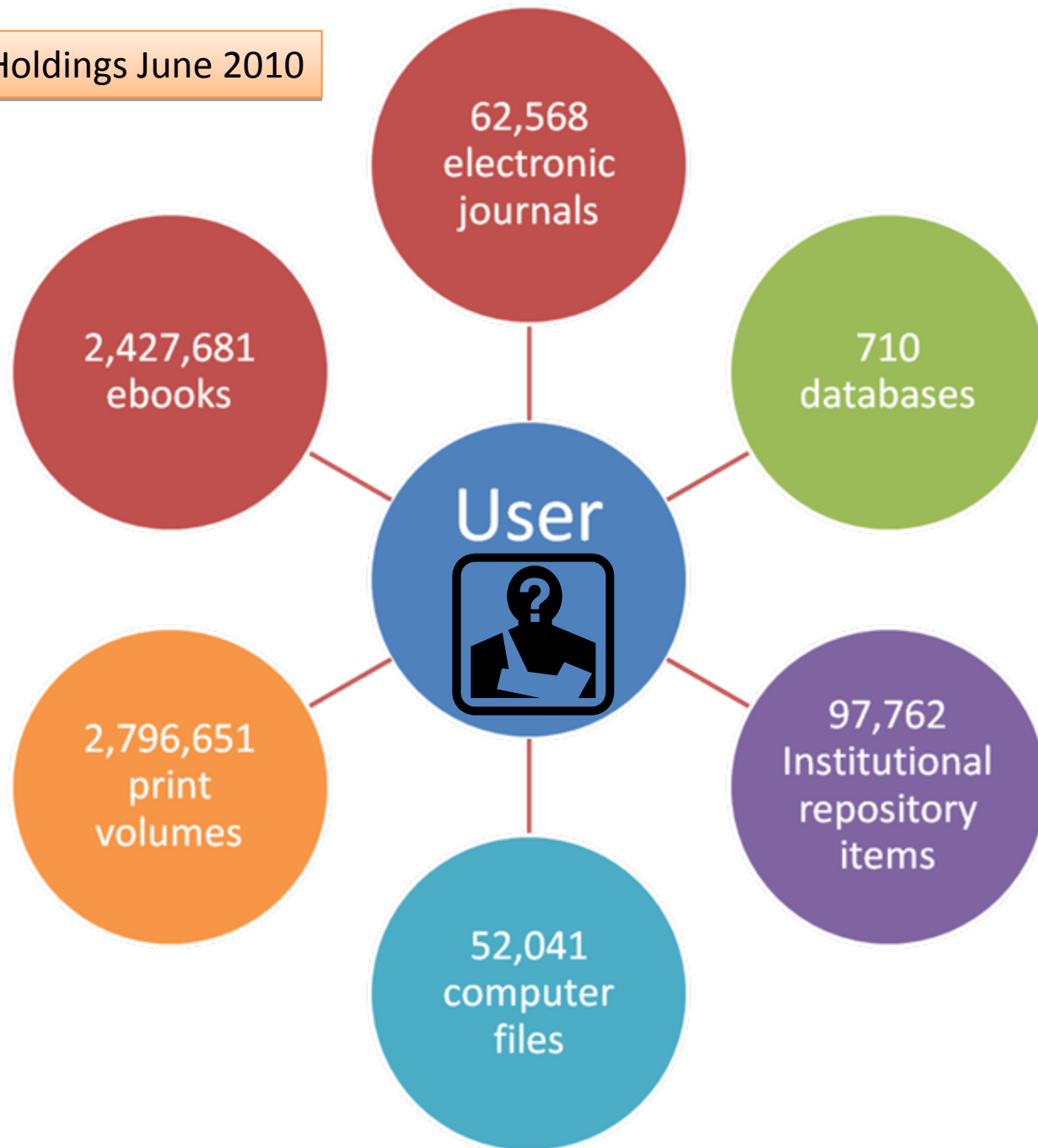


<http://net.educause.edu/ir/library/pdf/HR2011.pdf>

Content trends



HKU Library Holdings June 2010



“ mere availability is meaningless ”*

The Internet makes everything available,
but **mere availability is meaningless** if
the products remain unknown to potential
buyers. "

* This Psychologist Might Outsmart the Math Brains Competing for the Netflix Prize
http://www.wired.com/techbiz/media/magazine/16-03/mf_netflix?currentPage=1

From Lorcan Dempsey: HKUL Leadership Institute, 2011

Discoverability Trends

Discoverability

Phase 1

Final Report

University of Minnesota Libraries

Submitted to the Web Services Steering Committee: February 13, 2009

Cody Hanson (co-chair)
Heather Hessel (co-chair)
John Barneson
Deborah Boudewyns
Jan Fransen
Lara Friedman-Shedlov
Martha Hardy
Chris Rose
Barb Stelmasik
Stacie Traill

- Users discovering resources **outside traditional library systems**
- **Discovery and delivery to coincide**
- Usage of **portable** devices
- Discovery increasingly through **recommending**
- Users increasingly rely on emerging **non traditional information objects**

University of Minnesota Libraries , Discoverability Phase 1 Final Report

(<http://conservancy.umn.edu/bitstream/48258/3/DiscoverabilityPhase1Report.pdf>)

Discoverability Principles

- **Discovery should be organized around users** rather than collections or systems. This organization should be based on realistic, evidence-based models of our users and their research tasks.
- **Making collections discoverable** requires optimizing for access by **local and non-local** user populations.

ExLibris Primo

SerialsSolutions®
A ProQuest® Company

The Summon™ Service

encore synergy

Google
scholar

EBSCO  Discovery Service



WorldCat® Local

Single-search access to 810+ million items from your library and the world's library collections

What they do: an example

SerialsSolutions[®]

A ProQuest[®] Company

The Summon[™] Service



<http://www.serialssolutions.com/discovery/summon/>

Discovery

- Not just collections: the full range of what the library has to offer

- Collections
- Website
- Repositories
- People
- Expertise
- Services, etc

Services
Reference



The HKU Scholars Hub



Electronic Resources
HKU Libraries



In the flow



- Build around workflow tools:
 - Student portal
 - Learning management system
 - Reading list
 - Endnote, ...
- Build around network level:
 - Mendeley
 - Google
 - Amazon
 - Flickr
 - iTunes
 - Wikipedia
 - Twitter
 - Facebook
 - Etc.



iTunes U



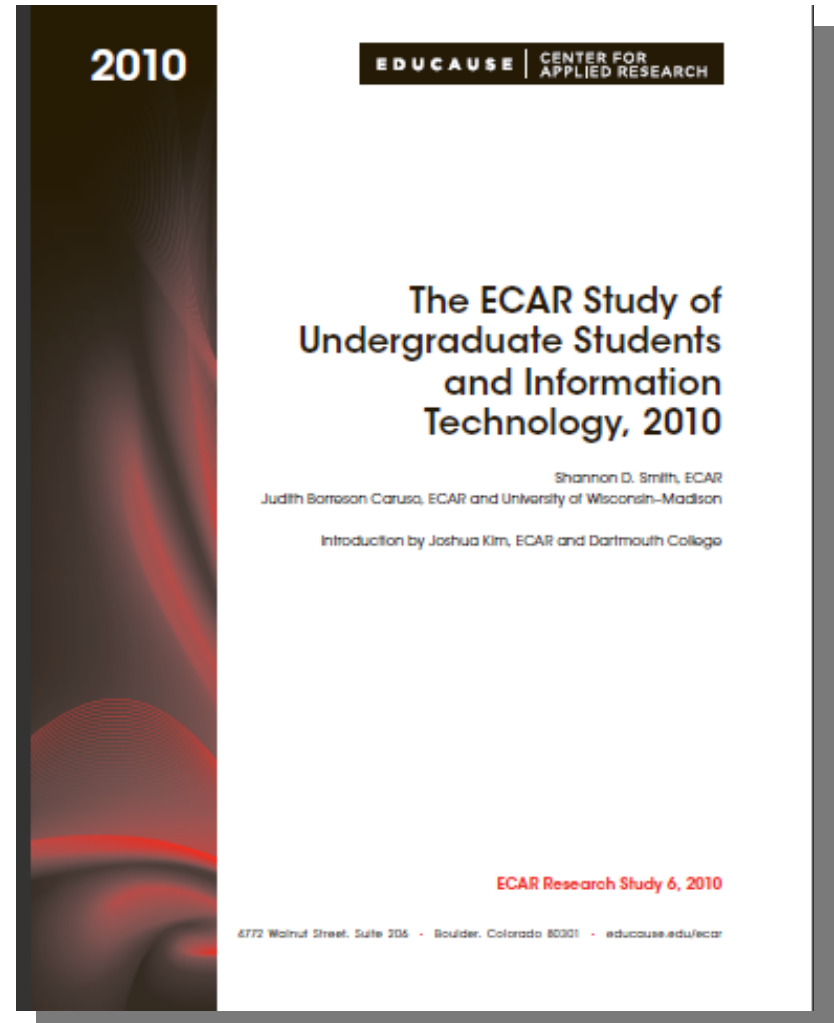
Different needs,
different responses

Students

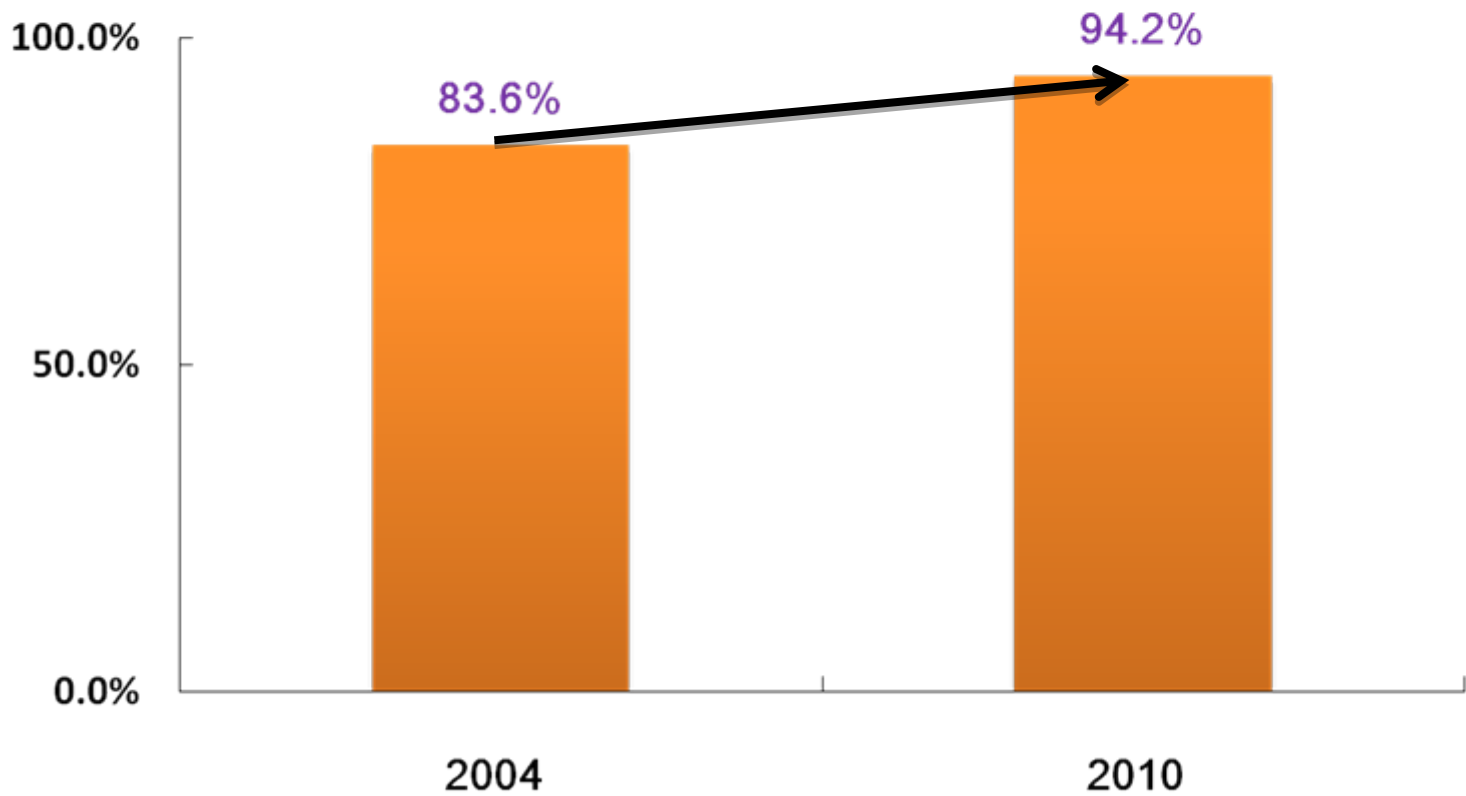


Students

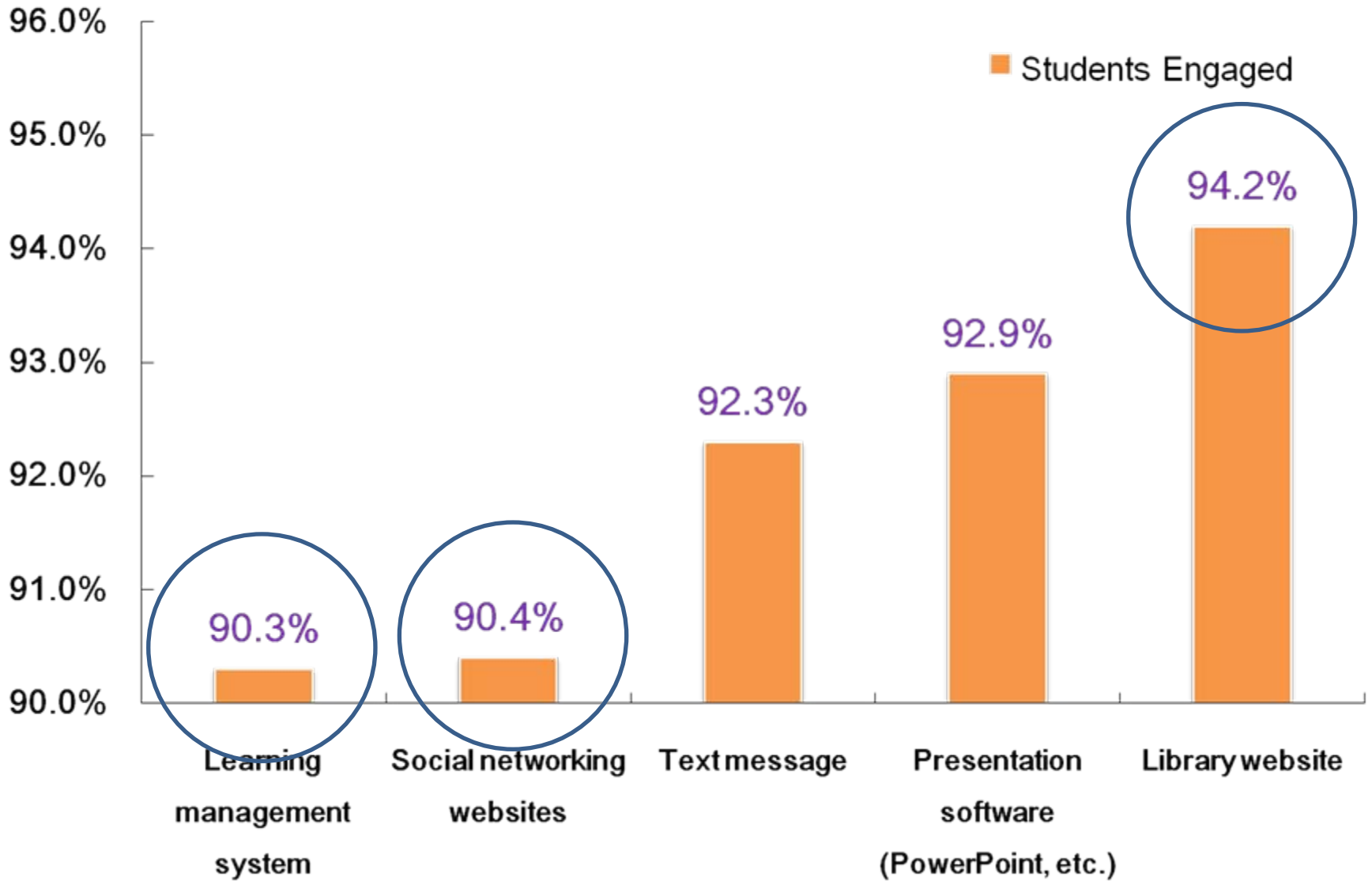
- Are using library digital resources more and more
- Library website is the number 1 technology used
- Are (mostly) confident with their information search skills



Students' Use of Library Website



Most Used Technologies



Information Literacy Skills – Self Assessment

	Students Using the Technology	Mean*	Std. Deviation
Using the Internet to effectively and efficiently search for information	36,716	4.14	0.791
Evaluating the reliability and credibility of online sources of information	36,691	3.65	0.918
Understanding the ethical/legal issues surrounding the access and use of digital information	36,773	3.43	1.007

* Scale: 1 = not at all skilled, 5 = expert

Teaching reform and library spaces

- Learner-centred approaches
- Problem based learning (PBL)
- Outcomes based student learning (OBSL)
- Collaboration and teamwork
- Multimedia
- Interactivity
- Generic skills
- etc...



For students, libraries need to
(among other things) ...

Provide innovative spaces

- Reconfigure physical spaces that support organizational teaching and learning agendas
 - Flexible and varied – collaborative, individual
 - Robust technology infrastructure
 - Services that meet needs in the new environment



Provide support

- Assist students with information access and discovery skills
- Provide such assistance contextually and at point of need



Be “in the flow”

- Build around workflow tools:
 - Student portal
 - Learning management system
 - Reading list
 - Endnote, ...
- Build around network level:
 - Mendeley
 - Google
 - Amazon
 - Flickr
 - iTunes
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 - Facebook
 - Etc.



iTunes U



Faculty



A Slice of Research Life: Information Support for Research in the United States

June 2010

A Slice of Research Life:
Information Support for Research
in the United States

Susan Kroll
and
Rick Forsman



A publication of OCLC Research in support of the RLG Partnership

- Grant Opportunities
- Managing Intellectual Property and Exploiting Commercial Value
- Finding Collaborators and Increasing Visibility
- Management and Storage of Documents and Data Sets
- Analysis of Large Text and Data Files

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A publication of OCLC Research in support of the RLG Partnership

- Improving Information Retrieval and Management Skills
- Managing Citations
- Choosing Where to Publish or Alternative Forms of Dissemination
- Support for Promotion and Tenure
- Managing Pre-prints, Publications, and Post-prints

For faculty, libraries need to
(among other things) ...

Help them to ...

- **Find collaboration partners** and opportunities
- Manage their **research data**
- To identify and apply for **grants**
- With **bibliometrics** for promotion, tenure etc

To do much of this librarians need to step outside the building and their comfort zones. They need to be “in the flow”!

Meet them In the flow



- Build around workflow tools:
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Administrators



See the library ...

- As a huge expense
- No longer as the “heart” of the institution
- Does not demonstrate the value it brings
- As a place they do not visit

For administrators, libraries need
to (among other things) ...

Demonstrate that they

- Provide “**value**” to the organisation
- Can market and promote the “**value**” of the library and the librarians
- Promote the organisation’s **reputation**
- Increase faculty and student **productivity**
- Manage “**information**” in its broadest possible definition.

Library Futures?

The university library of the future will be **sparsely staffed, highly decentralized, and have a physical plant consisting of little more than special collections and study areas...**

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Libraries of the Future

September 24, 2009

NEW YORK CITY — The university library of the future will be sparsely staffed, highly decentralized, and have a physical plant consisting of little more than special collections and study areas.

That's what Daniel Greenstein, vice provost for academic planning and programs at the University of California System, told a room full of university librarians Wednesday at Baruch College of City University of New York, where the higher education technology group [Ithaka](#) held a meeting to discuss "sustainable scholarship."

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FREE Daily News Alerts

"We're already starting to see a move on the part of university libraries... to outsource virtually all the services [they have] developed and maintained over the years," Greenstein said. Now, with universities everywhere still ailing from last year's economic meltdown, administrators are more likely than ever to explore the dramatic restructuring of library operations.

Within the decade, he said, groups of universities will have shared print and digital repositories where they store books they no longer care to manage. "There are national discussions about how and to what extent we can begin to collaborate institutionally to share the cost of storing and managing books," he said. "That trend should keep continuing as capital funding is scarce, as space constraints are severe, especially on urban campuses — and, frankly, as funding needs to flow into other aspects of the academic program."

Under such a system, individual university libraries would no longer have to curate their own archives in order to ensure the long-term viability of old texts, Greenstein said. "What is the proportion of a library

Ithaka *Library* Survey 2010



Ithaka S+R Library Survey 2010:
Insights from U.S. Academic Library Directors

Matthew P. Long
Roger C. Schonfeld

- Priority for teaching and research support but less for acquisition
- Growth in information literacy and support for classroom instruction
- Want to invest more in discovery tools

Ithaka *Library* Survey 2010



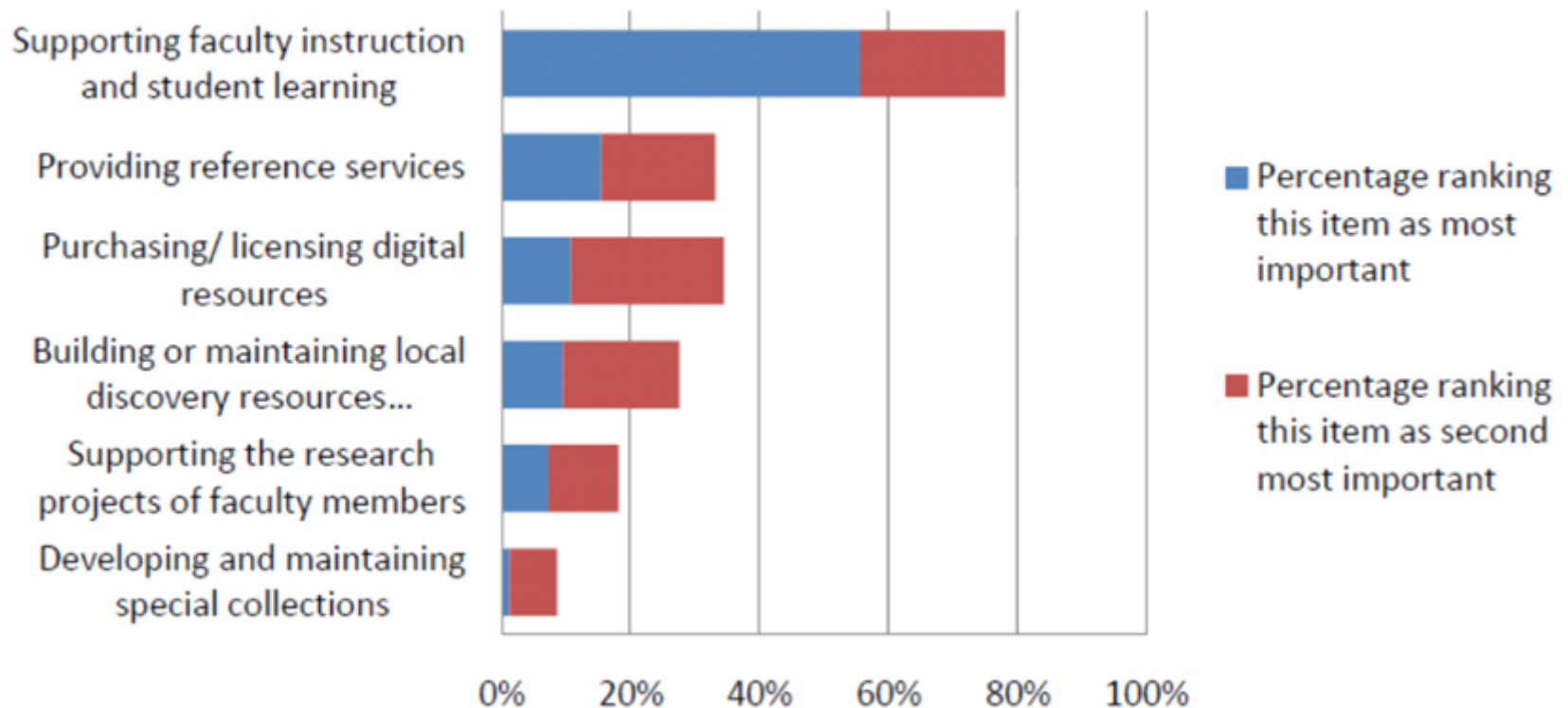
Ithaka S+R Library Survey 2010:
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- 5 years to e-journals only transition
- In 5 years 50% of books purchased are e-books
- Offsite print journals will be the norm but less so for books.

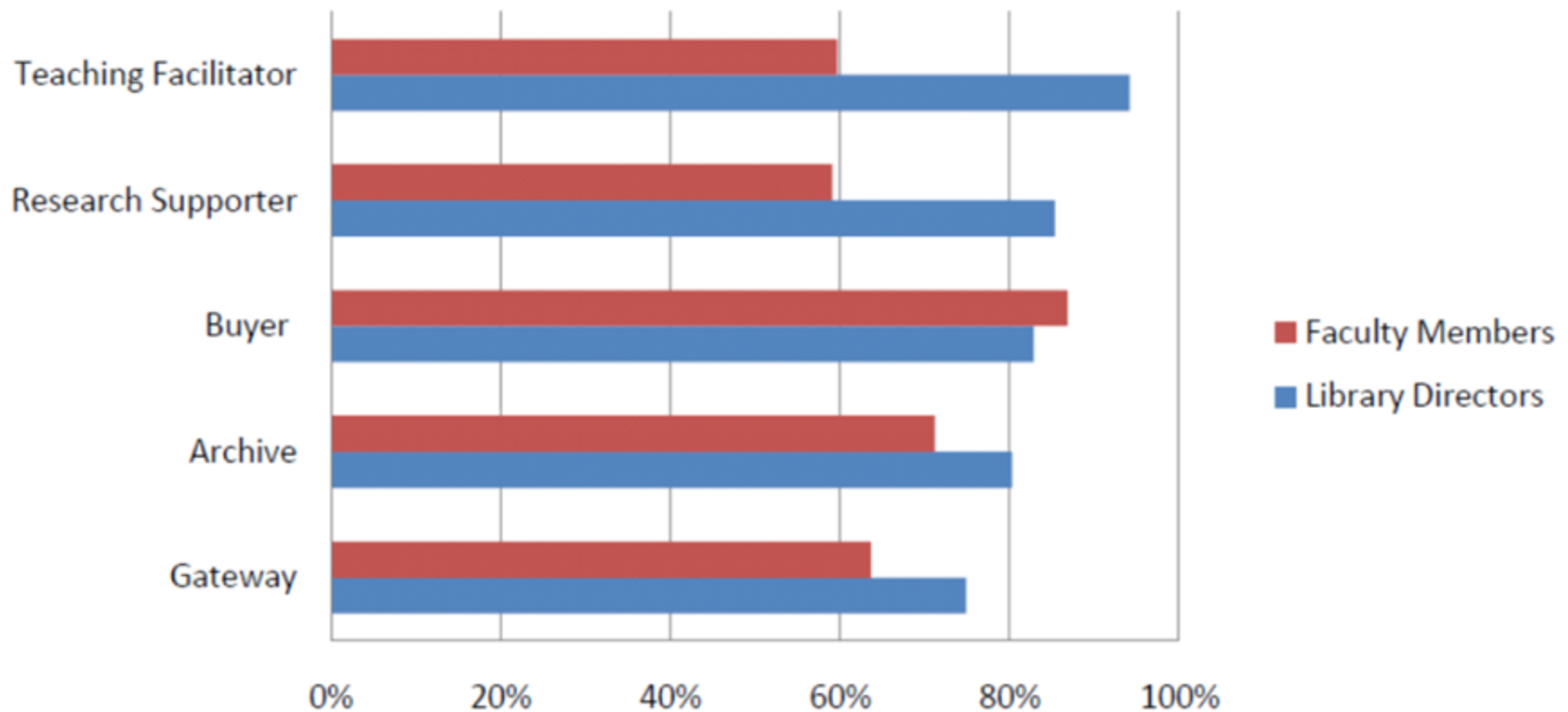
Library Director Priorities

Ideally, how would you prioritize your staff resources in the following areas? Please rank the items by order of importance.



Faculty vs Library Director views of importance

Comparison of Faculty Members to Library Directors: How important to you is it that your college or university library provide each of the functions below?



Percentage answering 5 or 6 on a scale of 1 to 6, where 6 represents "very important" and 1 represents "not important at all."

And ...

- Less manual work(ers)
- Evolving and flexible physical spaces
- Special collections to set us apart
- Open access may yet be accepted by faculty
- Current discovery tools will disappear
- Data curation and e-science
- Embedded (in the flow) librarians
- ...

The future academic librarian?

Skills

Interpersonal
Communication
(listening, writing, presenting)
Financial management
Spatial design
Team working
Team building
Negotiating
Customer orientation
Cultural awareness
Political awareness, etc

Characteristics

Initiative
Empathy
Adaptability
Persuasive
Personable
Creative
Entrepreneurial
Passionate
Trustworthy
Intelligent (on multiple levels),
etc.

THANK YOU!